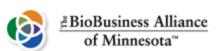
Regional Cluster Initiative CEO to CEO Conversations

September 25, 2012











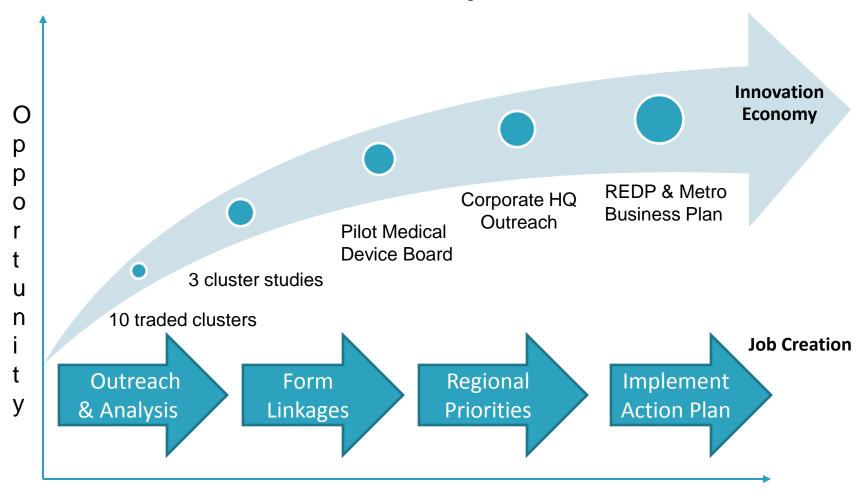
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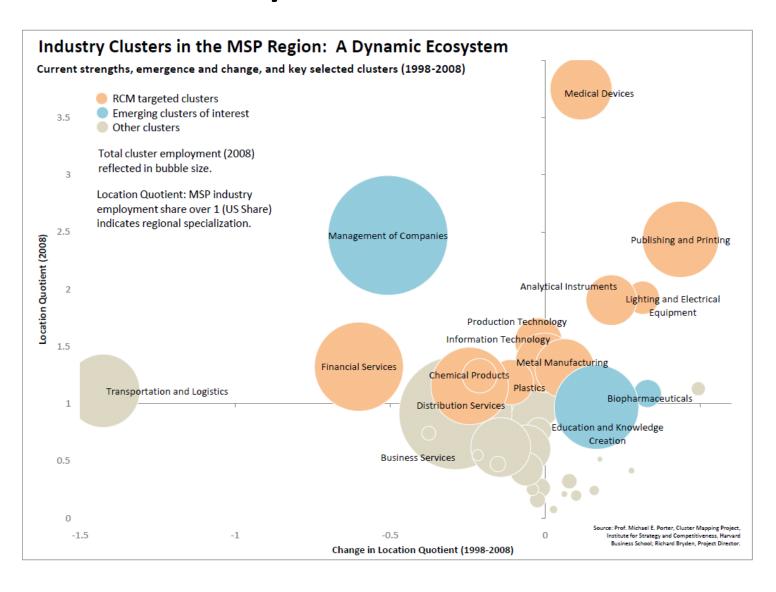
Regional Cluster Initiative Objectives

- Analyze MSP competitive clusters and corporate headquarter concentration
- Convene industry-led medical device cluster board
- Deepen linkages with regional initiatives
- Retain, attract and grow regional economy

Create and Nurture Industry "Ecosystem"



MSP Industry Clusters, 1998 - 2008



MSP Corporate HQ Concentration

- CEO to CEO Conversations
- Engaged 24 of Minnesota's largest companies
- Captured themes and established an action plan
 - What mayors can do together to grow jobs

CEO to CEO Conversations

- What makes Minnesota St Paul a great place to do business?
- How can we grow that advantage and what are major issues related to that potential growth?
- What are the linkages and alignment opportunities between the private and public sectors that benefit the business environment?

Themes: Human Capital

- Minnesota's well-educated and hard working labor pool is a strength and competitive advantage; businesses locate and grow here as a result
- "Minnesota's education system is no longer living up to its legacy."

Themes: Quality of Life

- Arts, culture, parks, natural resources, and professional sports – as well as education, health, and infrastructure – are all components of quality of life
- "Corporate recruits don't move to Minnesota for the quality of life particularly the weather; however Minnesota's high quality of life will keep them here."

Themes: Business Environment

- Government should help business identify and meet worthy regulatory and permitting standards; "work to yes"
- "Hurdles in permitting processes represent a much greater burden for business than do comparatively high income tax rates."

Themes: Political Environment

- History of pragmatic leadership, reputation as a "state that works"
- Recent political gridlock threatens that legacy, creating uncertain future

Themes: Infrastructure & Institutions

- MSP International Airport a key strategic asset
- Quality transportation system vital for business operations and access to labor
- University of Minnesota invaluable source of research and innovation
- Declining state investment in higher education is concerning

Themes: Corporate HQ Synergy

- Minnesota's corporate headquarters concentration is a key competitive advantage
- Business organizations, executive mentorship, access to high-quality professional services
- "The area is a jewel because of the number of great companies and good people here. The cross-pollination of corporate boards exemplifies the benefits of this region."

Mayors' Action Plan

- Continue CEO to CEO conversations
- Develop workforce talent for the jobs of today and tomorrow
- Promote more efficient and business-friendly local and state regulations and practices
- Invest in regional infrastructure and institutions

Next Steps

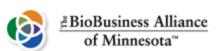
- Mayors focus on access and advocacy
- Build on corporate outreach momentum
 - Forge new relationships
 - Maintain meaningful dialogue, report back to HQs
- Nurture creation of regional cluster board(s)
- Advocate cluster approach for state and regional economic and workforce strategy
- Pursue RCI strategies with regional leadership

QUESTIONS?











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Linkages to Other RCM Initiatives



Linkages to Other Regional Initiatives

- REDP / Itasca Project
- MSP Metropolitan Business Plan / Brookings
- Accelerate MSP
- Advanced Defense Technology Cluster

5 Regional Job Growth Strategies



Corridors of Opportunity Initiative



2 Regional Economic Development Partnership (REDP)



Thinc.Green Thinc.Green



4 Regional Cluster Initiative



Accelerate MSP – entrepreneurship accelerator